Standard S		tement	Score	Improvement areas	
1 The	e A The leadership team is able to demonstrate that the services provided by		4	Clear and consistent understanding of VFM,	
responsibilities		the authority provide value for money		including mechanisms to promote VFM	
of the CFO and	FO and 'Putting place proper arrangements to secure economy, efficiency and			Minor improvement recommendations from Grant	
leadership team		effectiveness from their resources. This includes taking properly informed		Thornton's Value for Money Review which will	
		decisions and managing key operational and financial risks so that they		remain qualified until the OFSTED rating of	
		can deliver their objectives and safeguard public money.'		Children Services is reviewed	
	В	The authority complies with the CIPFA Statement on the Role of the Chief	5	n/a	
		Finance Officer in Local Government			
2 Governance	С	The leadership team demonstrates in its actions and behaviours	5	n/a	
and financial		responsibility for governance and internal control			
management	D	The authority applies the CIPFA/SOLACE (Society of Local Authority Chief	4.5	Tightening of the robustness of the assurance	
style		Executives) Delivering Good Governance in Local Government:		process to support the AGS	
		Framework (2016)			
	Е	The financial management style of the authority supports financial	4	Continuing to improve financial literacy and	
		sustainability		accountability across the organisation	
3 Long to	F	The authority has carried out a credible and transparent financial	5	n/a	
medium term					
financial	G	The authority understands its prospects for financial sustainability in the	4.5	Further developing a robust approach to financial	
management		longer term and has reported this clearly to members		scenario planning, including modelling of the	
				impact of the Fair Funding Review	
	Н	The authority complies with the CIPFA Prudential Code for Capital	4.5	Review of MRP based on External Auditors	
		Finance in Local Authorities		comments (included in the 2022/23 MRP Policy)	
	Ι	The authority has a rolling multi-year medium-term financial plan	4	Full roll-out of the twin track approach will	
		consistent with sustainable service plans		enhance our approach in this area	
4 The annual	J	The authority complies with its statutory obligations in respect of the	5	n/a	
budget		budget setting process			
	К	The budget report includes a statement by the chief finance officer on	5	n/a	
		the robustness of the estimates and a statement of the adequacy of the			
		proposed financial reserves			
5 Stakeholder	L	The authority has engaged where appropriate with key stakeholders in	5	n/a	
engagement		developing its long-term financial strategy, medium-term financial plan			
		and annual budget			

and business plans	M	The authority uses an appropriate documented option appraisal methodology to demonstrate the value for money of its decisions	4	Ensure that recently developed option appraisal methodology and guidance are rolled out and adopted across the organisation.
6 Monitoring financial performance	N	The leadership team takes action using reports, enabling it to identify and correct emerging risks to its budget strategy and financial sustainability	4	Reporting the performance of the authority's significant delivery partnerships such contract monitoring data. Enhanced approach to performance reporting implemented to Corporate Leadership Team, including insights from similar organisations.
	0	The leadership team takes action using reports enabling it to identify and correct emerging risks to its budget strategy and financial sustainability	5	n/a
	Р	The chief finance officer has personal responsibility for ensuring that the statutory accounts provided to the local authority comply with the Code of Practice on Local Authority Accounting in the United Kingdom	5	n/a
	Q	The presentation of the final outturn figures and variations from budget allow the leadership team to make strategic financial decisions	5	n/a

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Leadership	Accountability	Transparency	Standards	Assurance	Sustainability
A	D	L	Н	С	E
В	Р	М	J	F	G
0	Q		K	N	I

Key to principles:

Organisational **leadership** - demonstrating a clear strategic direction based on a vision in which financial management is embedded into organisational culture. **Accountability** – based on medium-term financial planning that drives the annual budget process supported by effective risk management, quality supporting data and whole life costs.

Financial management is undertaken with **transparency** at its core using consistent, meaningful and understandable data, reported frequently with evidence of periodic officer action and elected member decision making.

Adherence to professional **standards** is promoted by the leadership team and is evidenced.

Sources of **assurance** are recognised as an effective tool mainstreamed into financial management, including political scrutiny and the results of external audit, internal audit and inspection.

The long-term sustainability of local services is at the heart of all financial management processes and is evidenced by prudent use of public resources.